



## Council

Friday 10 June 2022, 9:00am

Hybrid meeting, physical location: Council Room, South Wing

### Minutes

#### Present Members:

Mr Victor Chu CBE (Chair); Mr Ayman Benmati; Professor Stephanie Bird; Mr Dominic Blakemore; Professor Jonathan Butterworth; Dr Martin Fry; Ms Tina Harris; Ms Tania Holt; Ms Lindsay Nicholson MBE; Mr Turlogh O'Brien CBE; Ms Christine Ohuruogu MBE; Professor Helen Roberts; Professor Ralf Schoepfer; Lord Sharkey; Dr Michael Spence; Mr Osman Teklies; Mr Justin Turner QC; Baroness Valentine; Ms Sarah Whitney.

#### Attendees:

For Minutes 116 - 138: Ms Charu Gorasia, Chief Financial Officer  
For Minutes 116 - 138: Dr Clare Goudy, Chief of Staff, President & Provost's Office  
For Minutes 116 - 138: Ms Natasha Lewis, General Counsel  
For Minutes 116 - 138: Ms Fiona Ryland, Vice-President (Operations)  
For Minutes 116 - 138: Professor Anthony Smith, Vice-Provost (Faculties)  
For Minutes 120: Professor David Price  
For Minutes 120: Professor Geraint Rees, Vice-Provost (Research, Innovation and Global Engagement)  
For Minute 121: Ms Angharad Milenkovic, Vice-President (Advancement)  
For Minute 121: Mr Bruce Flessner, campaign consultant  
For Minute 122: Ms Audrey Fenwick, Head of Financial Planning  
For Minute 125: Mr Ian Dancy, Director of Estates Operations  
For Minute 125: Mr Max Hill, Director of Workplace Health

#### Apologies:

Dr Alun Coker

#### Officer(s):

Ms Anne Marie O'Mullane, Interim Secretary to Council  
Ms Freya Markwell, Governance Support Officer

### Part I: Preliminary Business

**116. Operation of the Meeting**

116.1. Members of Council were participating in a hybrid meeting, using tools that enabled all members to see and hear each other simultaneously. Notwithstanding that the meeting was taking place on a hybrid basis, the Chair reported that the meeting was quorate.

**117. Declaration of Interests**

117.1. The Chair of Council invited Council members to declare any new interests they may have or any interests they had in the items being considered at the meeting. Each Council member present confirmed that they had no interest in any way in the matters to be considered at the meeting.

**118. Minutes of the last meeting (7-01)**

118.1. Council approved the minutes of the meeting held on 28 April 2022.

**119. Confidential: Matters Arising**

119.1. Exempt from publication, please see confidential minutes.

**Part II: Strategic Items for Discussion**

**120. Results of the Research Excellence Framework (REF) 2021 (7-02)**

120.1. Professor David Price introduced the Research Excellence Framework (REF) Results 2021.

120.2. During discussion, the following points were raised:

- a. The President and Provost advised that the focus now was to maintain and improve on these excellent results by removing obstacles that prevented UCL from being competitive and identifying where investment was most required.
- b. The dual funding arrangement was important to the sector and funding as a result of REF was retrospective and not prospective in focus.
- c. In response to a question about the amount of QR funding UCL should expect to receive, Ms Charu Gorasia, Chief Financial Officer advised that due to the fact that so many institutions had performed well in REF 2021 UCL's portion of funding would not increase. It was expected that a proportion of funding would be brought forward by Research England to smooth out reductions this year but that funding would likely go down in real terms in future years or perhaps stay level.

120.3. Council:

- a. Gave a vote of thanks to Professor Price for his outstanding work which had delivered excellent results for UCL in REF 2021.
- b. Noted that a celebration of the results would take place in September 2022.
- c. Received the Results of the Research Excellence Framework 2021.

**121. Confidential: University Campaigns**

121.1. Exempt from publication, please see confidential minutes.

121.2. Exempt from publication, please see confidential minutes.

121.3. Exempt from publication, please see confidential minutes.

**122. Confidential: Financial Reports**

**Confidential: Budget 22/23 (7-03)**

122.1. Exempt from publication, please see confidential minutes.

122.2. Exempt from publication, please see confidential minutes.

122.3. Exempt from publication, please see confidential minutes.

**Confidential: April (P9) Management Accounts (7-04)**

122.4. Exempt from publication, please see confidential minutes.

122.5. Exempt from publication, please see confidential minutes.

**123. Confidential: Provost's Report to Council (7-05)**

123.1. Exempt from publication, please see confidential minutes.

123.2. Exempt from publication, please see confidential minutes.

123.3. Exempt from publication, please see confidential minutes.

123.4. Exempt from publication, please see confidential minutes.

**124. Confidential: Committee Reports**

124.1. Exempt from publication, please see confidential minutes.

**125. Workplace Health and Safety Report (7-06)**

125.1. Mr Ian Dancy, Director of Estates Operations and Mr Max Hill, Director of Workplace Health presented the Workplace Health and Safety Report.

125.2. Council noted the Workplace Health and Safety Report.

**126. University Secretary (7-07)**

126.1. Mr Victor Chu, Chair of Council presented the paper which set out a proposal to recruit a University Secretary and a request to approve the role description.

126.2. There was discussion about the role of a Governance Committee and how the role of University Secretary interacted with that Committee. There was also discussion about the possibility of a Governance and Nominations Committee. The Vice-Chair of Council advised that the Governance Working Group had discussed the matter and concluded it would be a matter for the new University Secretary to bring a recommendation to Council.

126.3. Council approved the role description and the proposal to recruit a University Secretary.

**127. Academic Board Proposal for a New Regulation (7-08)**

127.1. The President and Provost presented Academic Board's proposal for a new regulation for inclusion in the Regulations for Management.

127.2. Council approved the suggestion that the new University Secretary should scope out Academic Board's proposal for a new regulation and to bring a recommendation back to Council for consideration.

**Part III: Other Business for Approval or Information**

**128. Confidential: UCL East: Vision and Financial Update (7-09)**

128.1. Exempt from publication, please see confidential minutes.

128.2. Exempt from publication, please see confidential minutes.

**129. Implementation of University Title Process (7-10)**

129.1. Council:

- a. Reconfirmed its intention to proceed with the process to implement University Title including relying on the Special Resolutions passed in 2018 to petition for a Supplemental Charter and amend the existing Statutes to reflect UCL's status as a University.
- b. Authorised the General Counsel to liaise with the Privy Council to petition for the Supplemental Charter and seek its formal approval to amend the Statutes.

**130. Changes to Council Committees**

**Changes to the Terms of Reference of Finance Committee (7-11)**

130.1. Council:

- a. Approved the proposed amendments to the terms of reference of Finance Committee.
- b. Approved changes to the Regulations for Management to reflect the approved the amendments to the terms of reference of Finance Committee.

**Changes to the Constitution of People Committee (7-12)**

130.2. Council:

- a. Approved the proposed change to the constitution of the People Committee subject to the inclusion of the following sentence, “The individual should have experience in creating an effective and positive-working culture within a large institution.”
- b. Approved a change to the Regulations for Management to reflect the approved change to the constitution of People Committee.

**131. Confidential: Recommendations of Nominations Committee (7-13)**

131.1. Exempt from publication, please see confidential minutes.

**132. Confidential: Appointment of Designated Officer under Statute 18 (7-14)**

132.1. Exempt from publication, please see confidential minutes.

132.2. Exempt from publication, please see confidential minutes.

**133. Academic Appeals Students Complaints and Disciplinary Procedures (7-15)**

133.1. Council approved the new Academic Appeals Procedure and amendments to the Student Complaints Procedure and Disciplinary Code and Procedures in Respect of Students.

**134. Confidential: UCL Response to the consultation on changes to the USS Statement of Investment Principles (7-16)**

134.1. Exempt from publication, please see confidential minutes.

**135. Students’ Union Financial Statements for 2020/21 (7-17)**

135.1. Council noted the annual audited Financial Statements of Students’ Union UCL for the year ended 31 July 2021.

**136. To Receive the Following Reports**

**OfS Standing Report (7-18)**

136.1. Council noted the OfS Standing Report.

**Confidential: UCL Seal Report (7-19)**

136.2. Exempt from publication, please see confidential minutes.

**Confidential: Litigation Summary (7-20)**

136.3. Exempt from publication, please see confidential minutes.

**137. Committee Minutes**

**Confirmed Minutes Academic Board 15 March 2022 (7-21)**

137.1. Council received the confirmed minutes of the Academic Board meeting held on 15 March 2022.

**Confirmed Confidential Minutes Academic Board 30 March 2022 (7-22)**

137.2. Exempt from publication, please see confidential minutes.

**Confirmed Confidential Minutes Finance Committee 28 March 2022 (7-23)**

137.3. Exempt from publication, please see confidential minutes.

**138. Date of the next meeting**

138.1. The date of the next meeting of Council would be **Thursday 7 July 2022 at 9:00am.**

Anne Marie O'Mullane, Interim Secretary to Council  
June 2022