

STAFF OPINION SURVEY 2017

RESPONSE RATE:

RESPONSES:

of 12101



YOUR **EMPLOYEE ENGAGEMENT SCORE:**

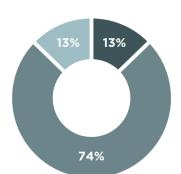


UCL Overall

VARIANCE FROM PREVIOUS **SURVEY**







VARIANCE from PREVIOUS SURVEY:

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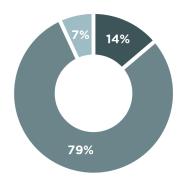
VARIANCE from BENCHMARK:

Employee engagement is about more than just satisfaction. It's a mutually beneficial relationship between the employee and organisation. Engagement is a good indicator of how connected they are to the organisation and in helping it to achieve its goals.

VARIANCE FROM BENCHMARK









TOP 3 HIGHEST SCORING QUESTIONS:	% POSITIVE
Q2. I understand how my work contributes to the objectives of my department/division	86%
Q33. As long as I get the job done, I have the freedom to work in a way that suits me	84%
Q1. My work gives me a sense of personal accomplishment	83%



WHAT NOW?

TAKE THE TIME TO **EXPLORE**

AND UNDERSTAND THE RESULTS IN

2. **DISCUSS THE RESULTS WITH YOUR** TEAM

IDENTIFY THE THINGS TO CELEBRATE (STRENGTHS) OR

DEVELOP A PLAN OF ACTION

SEE THE SUGGESTED TEMPLATE AT THE BACK OF THIS REPORT.

KEY QUESTIONS TO FOCUS ON



WHAT TO **FOCUS ON?**

THESE KEY QUESTIONS HAVE BEEN IDENTIFIED AS BEING IMPORTANT TO EMPLOYEES IN YOUR BUSINESS UNIT.

THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.

SOME WILL BE AREAS TO IMPROVE UPON AND SOME WILL BE AREAS TO MAINTAIN.

DEVELOP ACTIONS AND ACTIVITIES TO IMPROVE UPON THESE, WHERE POSSIBLE, TO DRIVE HIGHER LEVELS OF PERFORMANCE.

	5 PERCENTAGE POINTS THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
.1	Q58. I feel that my work/professional goals and objectives are aligned to those of UCL	62 %	-5 ⊙	-
.2	Q1. My work gives me a sense of personal accomplishment	83%	0	+60
.3	Q52. I understand the values of UCL	71 %	0	-
.4	Q28. I am encouraged to show initiative and be proactive at UCL	67 %	0	0
.5	Q40. I am treated with fairness and respect at UCL	76 %	0	O
.6	Q20. I am optimistic about the future of UCL	57 %	-7 ⊙	-

EMPLOYEE ENGAGEMENT



HOW **ENGAGED IS YOUR TEAM?**

THESE RESULTS PROVIDE A MEASURE OF **ENGAGEMENT FOR YOUR** TEAM.

YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR YOU. IT ALSO MEASURES THE **EMOTIONAL CONNECTION** AND COMMITMENT **COLLEAGUES HAVE TO** WORKING FOR THE

THERE'S A LOT OF **EVIDENCE TO SHOW A STRONG LINK BETWEEN ENGAGED COLLEAGUES AND IMPROVED BUSINESS** PERFORMANCE.

0	YOUR EMPLOYEE FINGAGEMENT 5CORE 5%	RE	SPONSE S	CALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK -
SAY	Q60. I would recommend UCL as a good place to work	20	51	19 7	72 %	-4	+4
/s	Q61. I am proud to work for UCL	32	47	16	79 %	-1	-1
STAY	Q62. I feel a strong sense of belonging to my department/ division/research group	30	40	17 9	70%	+3	-
ST	Q63. I feel a strong sense of belonging to UCL	20	39	26 12	59%	-5♥	0
STRIVE	Q64. I suggest ideas to improve our ways of doing things	20	54	19	74 %	+2	-
STR	Q65. Working here makes me want to do the best I can	24	47	22	71 %	-1	+2



HEADLINE SCORES

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
Q2. I understand how my work contributes to the objectives of my department/division		Q15b. My specific needs were met prior to, during and on return from leave		Q18. I have a clear understanding of the 2034 strategy and its impact on my Department/Division	
	86%		61%		47 %
Q33. As long as I get the job done, I have the freedom to work in a way that suits me		Q56. I believe that UCL gives sufficient priority to Knowledge Exchange and Enterprise		Q37. I can meet the requirements of my job without regularly working excessive hours	
	84%		52 %		43 %
Q1. My work gives me a sense of personal accomplishment		Q22. I feel UCL has provided adequate support to staff in response to Brexit		Q34. I feel the level of stress in my job has a negative impact on my wellbeing	
	83 %		51 %		42 %
Q3. I understand how my work contributes to the success of UCL		Q19. When changes are made they are usually for the better		Q57. I believe that UCL gives sufficient priority to Infrastructure and systems (i.e. enabling activity through Estates, ISD, student services, etc.)	
	82 %		47 %		37 %
Q41. I think UCL respects individual differences (e.g. cultures, working styles, backgrounds, ideas)		Q59. UCL acts in an environmentally sustainable way		Q49. Reasons behind change are clearly communicated to staff	
	80%		42%		35 %



FIND YOUR HIGHEST SCORES

THESE QUESTIONS ARE YOUR HIGHEST SCORING.

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES. (AREAS OF POTENTIAL)

- WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)



EXPLORE THE FULL **RESULTS**

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

M	му J OВ 69 %		ESPO	NSE SCA	LE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
K	Q1. My work gives me a sense of personal accomplishment	36		47	10	83%	0	+6♠
	Q2. I understand how my work contributes to the objectives of my department/division	37	,	49	8	86%	-1	+1
	Q3. I understand how my work contributes to the success of UCL	32		50	12	82%	-2	+1
	Q4. The people I work with co-operate to get the work done	32		48	14	79 %	0	+2
	Q5. There is good co-operation between the teams I work with	26		45	18 9	71 %	-	+28
	Q6. I have the opportunity to contribute my views before changes are made which affect my job	12	38	25	17 9	50 %	-2	+4
	Q7. Where I work I have the resources and equipment I need to work effectively	14	42	18	18 8	56 %	+6 🔂	+3
	Q8. I am satisfied with my physical working environment	14	38	18	19 10	53 %	-2	-13 ♥
	Q9. I am satisfied with my job security	17	41	18	13 10	58%	0	-





EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW THE NON STANDARD QUESTIONS ASKED IN THE SURVEY AND HOW THE PROPORTION OF COLLEAGUES RESPONDED.

- LOOK AT HOW YOUR COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM **FOR IMPROVEMENT?**

HOW YOU ARE MANAGED	RESPONSE SCALE	RESPONSE COUNT	%	VARIANCE FROM PREVIOUS SURVEY
Q10. Which of the following best describes your line manager/academic leader?		7164		
Very Supportive		3738	52 %	0
Fairly Supportive		2154	30 %	-1
Neither Supportive nor Unsupportive		719	10%	+1
Fairly Unsupportive		381	5 %	0
Very Unsupportive		172	2%	0







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IS THERE ROOM FOR IMPROVEMENT?

Н	HOW YOU ARE MANAGED 60% RESPONSE SCALE						VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
т	Q11. Where there is poor performance, I believe it is appropriately dealt with where I work	8	31	34	20 8	39 %	-9 •	+1
	Q13. My last appraisal helped identify opportunities for personal development	14	42		29 10	56%	+12 🕠	-
	Q14. I receive constructive feedback on my performance between appraisals	16	38		27 14	54 %	+5♠	0
т	Q15. My manager/academic leader demonstrates the necessary management skills to undertake their role effectively	2	9	39	18 9	68%	-3	-

KEY DRIVER QUESTIONS KEY TEXT CHANGE SINCE PREVIOUS SURVEY AT LEAST 5 PERCENTAGE POINTS **GREATER THAN COMPARATOR**

Agree Neither Disagree Strongly disagree Strongly



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IS THERE ROOM FOR IMPROVEMENT?

HOW YOU ARE MANAGED	RESPONSE SCALE	RESPONSE COUNT	%	VARIANCE FROM PREVIOUS SURVEY
Q12. I have had an appraisal		7168		
In the last 12 months		4715	66%	+1
In the last 24 months		1026	14%	-1
Longer than 24 months ago		374	5%	+1
I have worked at UCL longer than a year but have not had an appraisal		373	5%	0
I started less than 12 months ago		680	9%	-1







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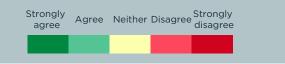
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IS THERE ROOM FOR IMPROVEMENT?

LE	EADERSHIP AND CHANGE 42%	RESPONSE SCALE				% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
т	Q16. Heads of Department/Division or above are sufficiently visible in UCL	14	43	25	13	57 %	-1	+20 🙃
т	Q17. Heads of Department/Division or above provide effective leadership	12	35	34	12	47 %	-1	+3
	Q18. I have a clear understanding of the 2034 strategy and its impact on my Department/Division	19	28	28	18	25 %	-4	-
	Q19. When changes are made they are usually for the better	21	4	7 2	9	24%	-	-4
К	Q20. I am optimistic about the future of UCL	12	44	27	12	57 %	-7♥	-
	Q21. I am concerned about the impact Brexit will have on my future employment at UCL	22	25	27	20	47 %	-	-
	Q22. I feel UCL has provided adequate support to staff in response to Brexit	3	0	51	10	36 %	-	-

KEY DRIVER QUESTIONS

KEY TEXT CHANGE SINCE PREVIOUS SURVEY AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL **RESULTS**

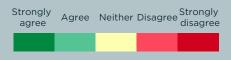
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IS THERE ROOM FOR IMPROVEMENT?

REWARD AND RECOGNITION 54%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
Q23. Considering my duties and responsibilities, I feel my pay is fair	40 20 24 10	46%	-2	-2
Q24. I feel my pay is fair in comparison to people working in similar roles in other organisations	35 25 23 10	41%	-2	-
Q25. I am aware of UCL's range of benefits for its staff (eg Pension, childcare vouchers, employee assistance scheme)	16 61 15	77 %	+24 🙃	-
T Q26. I am satisfied with the recognition I receive for doing a good job	11 40 25 17 7	51 %	-3	-

KEY DRIVER QUESTIONS KEY TEXT CHANGE SINCE PREVIOUS SURVEY AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL **RESULTS**

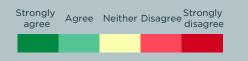
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IS THERE ROOM FOR IMPROVEMENT?

C	AREER DEVELOPMENT 53%		RESPO	ONSE S	CALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
т	Q27. There are sufficient opportunities for training and development to improve my skills and grow at UCL	14	4	8	21 12	62%	+8	+4
К	Q28. I am encouraged to show initiative and be proactive at UCL	20		47	20 9	67%	0	0
	Q29. The grading review process at UCL is applied fairly	19		52	16	0 22%	0	-
	Q30. I think 's promotions criteria are clear	9	39	3	0 17	47%	+2	-
	Q31. I think UCL's promotions process is fair		29	45	12	36%	-1	-

KEY DRIVER QUESTIONS KEY TEXT CHANGE SINCE PREVIOUS SURVEY AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



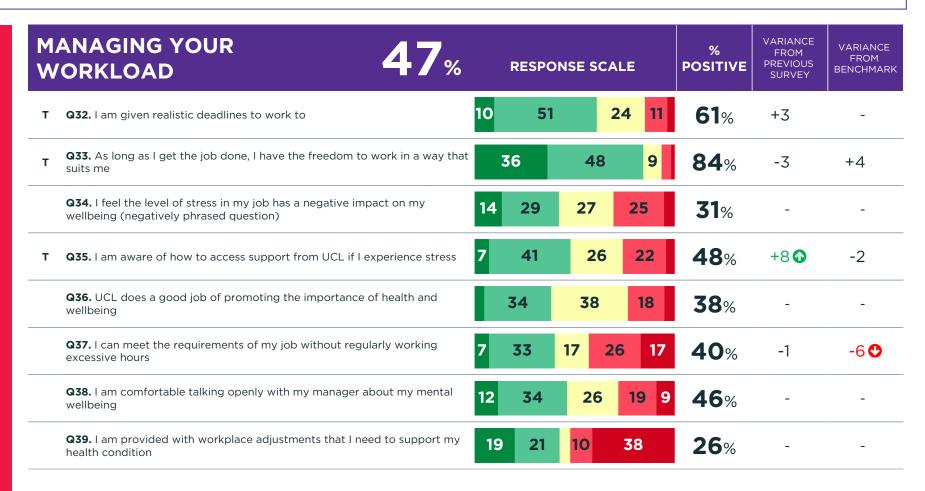


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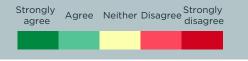




KEY T TEXT CHANGE SINCE PREVIOUS SURVEY









EXPLORE THE FULL **RESULTS**

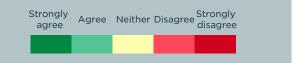
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IS THERE ROOM FOR IMPROVEMENT?

EQU	AL OPPORTUNITIES 75%	RE	ESPONSE SCA	ALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
K Q40	0. I am treated with fairness and respect at UCL	23	53	15	76 %	0	Ο
	I. I think UCL respects individual differences (e.g. cultures, working es, backgrounds, ideas)	28	52	14	80%	-2	+5♠
	2. I would feel able to report bullying and harassment without worrying tit would have a negative impact on me	18	42 2	13	60%	-1	+4

KEY DRIVER QUESTIONS KEY TEXT CHANGE SINCE PREVIOUS SURVEY AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





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IS THERE ROOM **FOR IMPROVEMENT?**

EQUAL OPPORTUNITIES	RESPONSE SCALE	RESPONSE COUNT	%	VARIANCE FROM PREVIOUS SURVEY
Q43. I have been subject to behaviour that I consider to be bullying/harassment in the last two years at UCL	1	7160		
Yes		1116	16%	+1
No		6044	84%	-1
Q44. I have witnessed behaviour towards others that I consider to be bullying/harassment in the last two years at UCL		7157		
Yes		1816	25%	-2
No		5341	75 %	+2







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IS THERE ROOM **FOR IMPROVEMENT?**

EQUAL OPPORTUNITIES	RESPONSE SCALE	RESPONSE COUNT	%	VARIANCE FROM PREVIOUS SURVEY
15. I believe this is due to:		3459		
Age		288	8%	-4
Caring responsibilities		154	4 %	-1
Disability		73	2 %	0
Race		236	7 %	-2
Religion/beliefs		86	2 %	0
Sex or gender identity		448	13%	-6 O
Trade union membership		67	2%	-1
Working pattern		356	10%	-4
Personality differences not related to the above		1128	33 %	-26♥
Other		623	18%	-23♥







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IS THERE ROOM FOR IMPROVEMENT?

RESPONSE SCALE	RESPONSE COUNT	%	VARIAN FROM PREVIOU SURVE
	2062		
	605	29%	+2
	1457	71 %	-2
	2939		
	464	16%	+6
	498	17 %	+5
	531	18%	-1
	665	23%	-4
	209	7 %	-
	48	2 %	0
	161	5%	+3
	363	12%	-17 🤇
	RESPONSE SCALE	2062 605 1457 2939 464 498 531 665 209 48 161	2062 605 29% 1457 71% 2939 464 16% 498 17% 531 18% 665 23% 209 7% 48 2% 161 5%

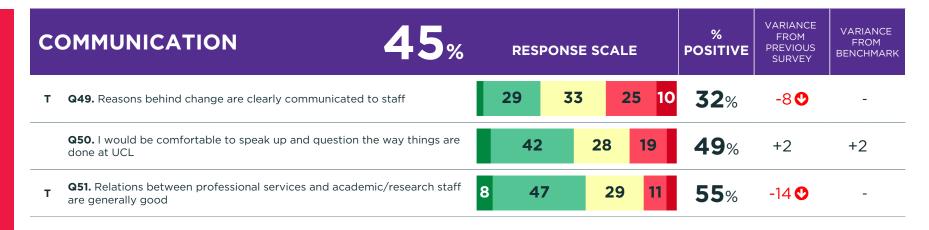


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IS THERE ROOM **FOR IMPROVEMENT?**



KEY DRIVER QUESTIONS KEY TEXT CHANGE SINCE PREVIOUS SURVEY AT LEAST 5 PERCENTAGE POINTS **GREATER THAN COMPARATOR**

AT LEAST 5 PERCENTAGE POINTS **LESS THAN COMPARATOR**

Agree Neither Disagree Strongly Strongly disagree



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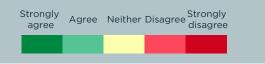
IS THERE ROOM FOR IMPROVEMENT?

VI	SION AND VALUES 54%	R	ESPONSI	E SCALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM BENCHMARK
K	Q52. I understand the values of UCL	15	56	20	71 %	0	-
	Q53. I am clear about the goals and objectives for my department/division	18	50	19 10	68%	+3	+2
	Q54. I believe that UCL gives sufficient priority to research	20	50	21	70 %	-4	-
	Q55. I believe that UCL gives sufficient priority to teaching	11	43	31 12	55 %	+1	-
	Q56. I believe that UCL gives sufficient priority to Knowledge Exchange and Enterprise	3	34	52	40%	-3	-
	Q57. I believe that UCL gives sufficient priority to Infrastructure and systems (i.e. enabling activity through Estates, ISD, student services, etc.)	25	35	23 14	29%	-3	-
K	Q58. I feel that my work/professional goals and objectives are aligned to those of UCL	12	50	29 7	62 %	-5♥	-
	Q59. UCL acts in an environmentally sustainable way	3	36	42 12	42%	+2	-





LESS THAN COMPARATOR



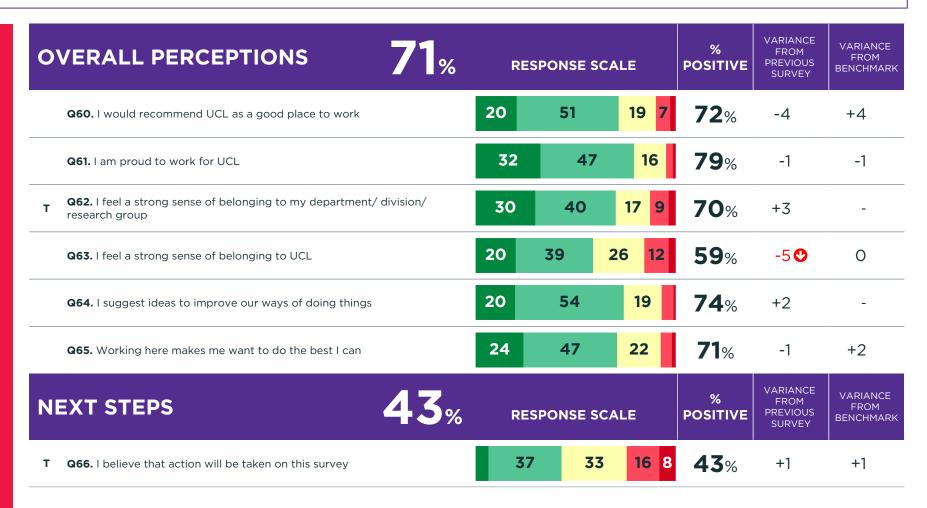


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KEY DRIVER QUESTIONS KEY TEXT CHANGE SINCE PREVIOUS SURVEY AT LEAST 5 PERCENTAGE POINTS **GREATER THAN COMPARATOR**

